

# Annual Assembly Meeting of 27 February 2019

**Date:** Wednesday, 27 February 2019

**Time:** 10:00 – 15:00

**Place:** Steigenberger Wiltchers' Hotel, Avenue Louise 71, 1050 Brussels

## MINUTES

### 1. Verification of attendance, quorum, voting rights - Approval of the agenda

The President welcomes the participants to the ENTSO-E Assembly meeting. He thanks the participants for coming to Brussels for the meeting and welcomes the new representatives attending the Assembly for the first time: Andreas JOHN (50Hertz), Manfred PILS (APG) and Constantin SARAGEA (Transelectrica).

#### Decision

- The quorum is verified since the Representatives in attendance hold 100,00% of the first part of the voting rights, and 100,00% of the second part of the voting rights of the Association. The attendance form is annexed to these minutes (Appendix 1).
- The agenda is approved.

### 2. Report from the Board

The President gives the floor to the Chair of the Board for her reporting. The Chair of the Board presents the main issues on which the Board has worked since the December 2018 Assembly meeting and which are not covered elsewhere in the agenda. She presents the achievements reached in various strategic areas. On Transparency, she notes the adoption of the ENTSO-E Recommendation for enhanced transparency in capacity calculation has been shared with the Capacity Calculation Regions (CCRs) for implementation, she highlights the increased quality of the data published on the Transparency Platform. Lastly, she welcomes a new statistical data publication: Power Facts Europe. On Efficiency, she recalls the strengthening of the budget management, with increased budget control and long-term financial planning over a 5 years horizon. She briefly addresses the Clean Energy Package (CEP) state of play, explaining that its entry into force is expected in summer 2019. She explains that ENTSO-E is currently working on an assessment of the CEP on ENTSO-E and its members. She concludes by outlining the main topics of the 11 & 12 March Board Strategy Workshop, which will include addressing the ENTSO-E Vision 2030 for market and operations as well as sector coupling. A summary of the slides is attached as Appendix 2.

#### Decision

- The Assembly takes note of the report from the Board.

### 3. CGM Program Status Report – Financial and Program Status

The President gives the floor to the Secretary-General for a status and financial report on the CGM Program. The Secretary-General recalls the purpose and ambition of the program being to produce common grid models (CGMs) serving as key input for the RSCs services (Outage Planning Coordination, Short Term Adequacy calculations, Coordinated Security Analysis and Coordinated Capacity calculations). He then presents the key program achievements, including, progress on local implementation projects, the successful release of the first two programmes and the new governance in place. He reports on program timeline and budget.

#### Decision

The Assembly:

- takes note of the status of the CGM Program; and

- supports the need for the required TSOs' and RSCs' resources to deliver the CGM Program.

## 4. IT Structure

The President gives the floor to the Chair of the Digital committee who presents the outcome of the 11 December 2018 Assembly break-out sessions which favors keeping the current focus of ENTSO-E IT on core legal mandates and keeping the current corporate set up with some enhancements in terms of improved risk management and project finance controlling and increased reporting to the Board and the Assembly. He concludes his presentation by stressing the crucial role of the ENTSO-E Committees as they shall define the business needs for IT projects and shall be closely involved in project milestone validation.

### Decision

The Assembly upon Board recommendation:

- decides to:
  - confirm as per the approved ENTSO-E IT Strategy 2017-2020 the focus of ENTSO-E IT Project Implementation on its core legally mandated tasks (CGM, Transparency Platform and EAS);
  - keep the existing structure for the IT required to support associated implementations.
  - request the Secretariat to continue implementing improvements on project finance controlling, risk management as well as reporting transparency to Board and Assembly;
  - request the continuation of Digital committee and Secretariat's Digital Section efforts on enhancing project management and vendor management capabilities as well as ensuring connection and involvement of the overall IT community;
  - assess the most appropriate structure for any new IT legally mandated tasks in the context of the CEP; and
- notes the Board openness to any initiatives of TSOs to form an external IT company for projects not related to ENTSO-E legal mandates, and to see such a structure propose – responding to the relevant competitive tenders – its services to ENTSO-E for IT projects or operations required to support ENTSO-E legal mandates.

## 5. Recommendation on sharing key for IT costs

The President gives the floor to the Vice-Chair of the Board. The Vice-Chair of the Board recalls that the discussion on the sharing key for the IT costs is related to the discussion on the ENTSO-E IT Structure. She highlights the importance to rely on the principle of cost sharing which is reflected in the AoA. She explains that the Resources committee and the Board have considered the arguments made by Cyprus TSO and Landsnet to be excluded from the contribution to the CGM budget because they are legally exempted from using CGM based on the SO GL. She highlights that any exceptions to the solidarity principle of Members contribution to the Association budget should be very strict and framed in exceptional cases.

### Decision

The Assembly:

- decides the introduction of a differentiated membership fee for CGM costs limited to the exceptional exemption foreseen in Article 2§2 of the guidelines on electricity transmission system operation (SOGL);
- decides that the members benefitting from this explicit legal exemption should not be allowed to vote on CGM matters;
- decides that the differentiated membership fee will apply as from 2020 Budget proposal; and
- decides that as soon as members stop meeting the conditions to benefit from Article 2§2 of SOGL, they will have to contribute to the CGM costs.

## 6. Signature by ENTSO-E of the Continental Europe SAFA

The President gives the floor to the Chair of the System Operations Committee who presents the recent developments around the Synchronous Area Framework Agreement for Continental Europe (CE SAFA). He recalls the objectives of the CE SAFA are to: (i) fulfil the Continental Europe TSOs' SOGL obligation to develop a Synchronous Area Operational Agreement (SAOA); (ii) implement relevant provisions of SO GL and of the Network Code Emergency and Restoration (NC ER) on the possibility to enter into agreements with non-EU TSOs; and (iii) supersede and replace the 2005 Multilateral Agreement Operation Handbook (MLA OH). He explains that all the steps are taken for the signature process to begin as scheduled today. He stresses that the Assembly approval is limited to the approval of the signing of the CE SAFA by ENTSO-E acting as contract operator, whereas the content of the agreement has been the subject of the separate approval process by the CE SAFA Parties within the RG CE.

### Decision

- The Assembly acknowledges the status of the Synchronous Area Framework Agreement for Continental Europe (CE SAFA) and the important milestone achieved by the Continental Europe TSOs to transfer the 2005 Multilateral Agreement – Operation Handbook to this new agreement which is expected to enter into force on 14 April 2019.
- Noting that the Synchronous Area Framework Agreement for Continental Europe (CE SAFA) has now been approved by the Regional Group Continental Europe and the System Operation Committee and that the signature process is expected to start on 28 February 2019, the Assembly approves the role of ENTSO-E and the signature of the Synchronous Area Framework Agreement for Continental Europe (CE SAFA) by ENTSO-E acting as contract operator.

## 7. Election of the President, Chair of the Board, Committees' and LRG's Chairs – voting session

The President thanks all candidates and their companies for having made themselves available as candidate. He reminds that in compliance with the Articles of Association and the Internal Regulations the documentation concerning the nominations has been circulated on 6 February 2019.

He notes that for the position of President, Chair of the Board and Chair of the System Operation Committee, there are more than one candidate per position and proposes to elect them using the electronic voting tool. The Internal Regulations require the appointment by the Assembly of two external lawyers to calculate the result of the vote and communicate it to the President. The President therefore welcomes Maîtres Frank Hellemans and Alexandra Van Gasse from the law firm Eubelius and asks the Assembly members to appoint them and entrust them with the requested powers. The President proposes appointing the other candidates for the positions where there is only one candidate per seat also with the electronic voting tool.

## 8. Election of the President, Chair of the Board, Committees' and LRG's Chairs – announcement of results

### Decision

The Assembly:

- takes note that for all positions, the vote will be organised by electronic voting tool;
- appoints two lawyers, Mr. Frank Hellemans and Alexandra Van Gasse to calculate and communicate the results of the votes;
- appoints the following persons for the following positions: President – Hervé Laffaye ; Chair of the Board – Joachim Vanzetta; SOC Chair – Tahir Kapetanovic; MC Chair – Konrad Purchala; SDC Chair – Dimitrios Chaniotis; RDIC Chair – Hakon Borgen; LRG Chair - Ines de la Barreda; and
- authorises Mr. Laurent Schmitt, Secretary-General of ENTSO-E, acting alone and with full power of substitution, to do whatever is necessary or useful for the accomplishment of all formalities with a

view to the publication of the present resolution in the Annexes to the Belgian Official Gazette, and if need be, the registration/amendment of the records in the Crossroads Bank for Enterprises.

## 9. Strategic directions of the Mid-Term Adequacy Forecast (MAF) 2019

The President gives the floor to the Chair of the System Development Committee who provides an overview of the Strategic Directions of the Mid-Term Adequacy Forecast (MAF) 2019. He clarifies that the Strategic Directions have been approved by the Board and recommended for Assembly approval. He further explains that the MAF 2019 will be delivered during the transition to a new context defined by the Clean Energy Package (CEP) which entails an important extension of the scope of the adequacy analyses performed by ENTSO-E.

### Decision

- The Assembly approves the Strategic Directions contained in the Key Policy Issue Paper (KPIP) of Mid-term Adequacy Forecast 2019.

## 10. Response to Ukrenergo's request to adhere to the ITC Agreement

Ukrenergo requested inclusion into the Inter TSO Compensation (ITC) mechanism of the part of its network which is in synchronous operation with Continental Europe (i.e. Burshtyn Island). The matter was discussed by Assembly Members.

### Decision

The Assembly:

- notes that more appropriate means exist to support Ukrenergo in its market reforms, such as the training programme foreseen in the ENTSO-E Cooperation Beyond Membership Programme;
- asks the Secretariat to work towards Ukrenergo benefitting from programme by end of 2019;
- notes that, as Ukrenergo is currently not fulfilling the Internal Electricity Market requirements, it cannot proceed with the request of Ukrenergo to have one of its network (Burshtyn Island) included in the ITC mechanism; and
- recommends monitoring the situation.

## 11. ENTSO-E Cyber Security Strategy

The President gives the floor to the Chair of the Digital committee who presents the ENTSO-E Cyber Security Strategy developed by the Digital committee under the mandate of the ENTSO-E IT Strategy 2017-2020. He explains that the Board has recommended the Strategy for Assembly approval at today's meeting. He outlines that the strategy is based upon a vision for ENTSO-E that aims at a more secure and resilient inter-TSOs and RSCs information, services and infrastructure. While recognising the already existing TSO/ENTSO-E level security measures, the strategy underlines the importance of inter-TSOs/RSCs measures.

### Decision

- The Assembly approves the Cyber Security Strategy proposed by the Digital committee and approved by the Board.

## 12. Update on the Election process of the Vice-President and Board Members

The President provides an update on the timeline for the elections of the Vice-President and of the 11 remaining Board Members.

### Decision

- The Assembly takes note of the timeline for the elections of the Vice-President and of the 11 remaining Board members that has been launched today.

### 13. AOB

#### Inviting CEOs to join a common declaration in preparation of the upcoming EU elections

The President gives the floor to the CEO of RTE, Francois Brottes, invited to the Assembly meeting to present the invitation directed to CEOs to join a declaration in preparation of the upcoming EU elections.

##### Decision

- The Assembly takes note of the invitation to join a declaration in preparation of the upcoming EU elections.

### 14. Approval of the Minutes

##### Decision

- The Assembly approves the Minutes and their publication on ENTSO-E website.

The President thanks all attendees for participation and reminds that the next meeting will take place in Brussels, on 27 June 2019.

Done in Brussels, on 27 February 2019.



Laurent SCHMITT  
Secretary-General



Ben VOORHORST  
President

# Assembly Meeting of 27 February 2019

**Date:** 27 February 2019

**Time:** 10:00 – 15:00

**Place:** Steigenberger Wiltcher's Hotel, Avenue Louise 71, 1050 Brussels, Belgium

## LIST OF SIGNATURES

<b>President</b>		
VOORHORST Ben	TenneT TSO BV	
<b>Vice President</b>		
LAFFAYE Hervé	RTE	
<b>Members &amp; Substitutes</b>		
1. JOHN Andreas	50Hertz	
2. KLEINEKORTE Klaus	Amprion	
3. PILS Manfred	APG	
4. BOKS Varis	Augstsprieguma tikls	
5. BOLDIS Zbynek*	CEPS	
6. DERETIC Milica	CGES	
7. REIFFERS Marc	Creos	
8. TRIAROS Christos	Cyprus TSO	
9. KLANCNIK Jurij	ELES	
10. VESKIMAGI Taavi*	Elering	
11. FONCK Pascale*	Elia	
12. MATEJIC Jelena	EMS	
13. KRISTENSEN Soren Dupont	Energinet	
14. STOYANOV Ivan	ESO-EAD	
15. RUUSUNEN Jukka*	Fingrid	
16. MEDIMOREC Damjan	HOPS	
17. MANOUSAKIS Manos	IPTO	
18. ASMUNDSSON Guðmundur	Landsnet	
19. VIRBICKAS Daivis	Litgrid	
20. CSOMAI Kamilla*	Mavir	
21. SLYE Fintan	National Grid	
22. NEZIRI NUSHI Ilda	OST	
23. SIKORSKI Tomasz*	PSE	
24. PRIETO Eduardo	REE	
25. CLARA Maria Jose	REN	
26. THOUVENIN Vincent	RTE	
27. DOVALA Jozef	SEPS	
28. McCORMICK Robin	SONI	
29. RUE Oivind Kristian	Statnett	
30. SPICKER Jorg	Swissgrid	
31. VAN BEEK Manon	TenneT TSO BV	
32. HANSEN Frank-Peter	TenneT TSO GmbH	
33. MICHI Luigi	Terna	
34. SARAGEA Constantin	Transelectrica	
35. JOSWIG Rainer*	TransnetBW GmbH	
36. PETER Hubert	VUEN	

\* Also Board Member

### Proxy

37.	McCORMICK Robin	For EirGrid	
38.	MATEJIC Jelena	For MEPSO	
39.	MATEJIC Jelena	For NOS BiH	
40.	SLYE Fintan	For SHE Transmission	
41.	SLYE Fintan	For SP Transmission	
42.	RUE Oivind Kristian	For SvK	

### Additional Representatives

1.	MICHELS Alex	Creos	
2.	DJUKIC Branislav	EMS	
3.	SKOTEINOS Iraklis	IPTO	
4.	DRENOVA Skerdi	OST	
5.	VOSHTINA Elio	OST	
6.	LASALA Juan	REE	
7.	VISAN Gheorghe	Transelectrica	
8.	JESBERGER Michael	TransnetBW	

### Invited

1.	HELLEMANS Frank	Eubelius	
2.	VAN GASSE Alexandra	Eubelius	
3.	BROTTESS Francois	RTE	

### Chair of the Board

4.	HAGEM Bente	Statnett	
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### Vice Chair of the Board

5.	FONCK Pascale	Elia	
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### Board Members and Committees/LRG Chairs

1.	BULGARELLI Fabio	Terna	
2.	PICKLES Mark	National Grid	
3.	DE LA BARREDA Ines <i>Legal and Regulatory Group</i>	REE	
4.	PURCHALA Konrad <i>Market Committee</i>	PSE	
5.	CHANIOTIS Dimitrios <i>System Development Committee</i>	RTE	
6.	VANZETTA Joachim <i>System Operations Committee</i>	Amprion	
7.	GUIDA Guido <i>Research, Development&amp;Innovation Committee</i>	Terna	

### Secretariat

1.	SCHMITT Laurent	ENTSO-E	
2.	GYULAY Zoltan	ENTSO-E	
3.	MELCHIOR Florence	ENTSO-E	
4.	NIES Susanne	ENTSO-E	
5.	PUJAN Kamila	ENTSO-E	
6.	RICHET Nicolas	ENTSO-E	
7.	SCARAMANGA Arnaud	ENTSO-E	
8.	SCHROEDER Robert	ENTSO-E	
9.	TWOHIG Sonya	ENTSO-E	

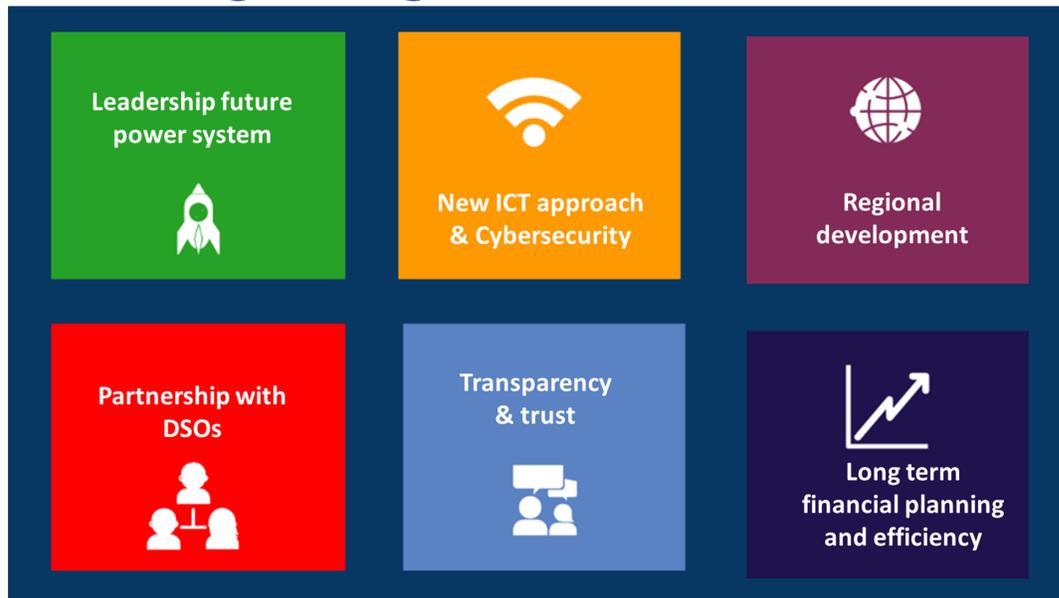
\* Also Board Member

# Report from the Board

Bente Hagem, Chair of the Board  
ENTSO-E Assembly, 27 February 2019

- 1. Strategic targets**
- 2. Clean Energy Package**
- 3. Board Strategy Workshop**

# 1. Strategic Targets



## Strategic target - Transparency



- Transparency on Capacity Calculation**  
 Recommendation shared with CCRs.  
 CCRs to come back on implementation.
- Transparency Platform**  
 MoU signed with increased quality requirements, free reuse of data and new user interface
- The requests from market participants increased from 70-130 million pr. Month
- Power Facts Europe**  
 Report launched with EC, EP and stakeholders. Selling TSO-data and achievements on many arenas



# Strategic target – Financial planning and efficiency



- **Strengthen budget management**
  - Secretary General budget control delegation
  - Financial dashboard for large projects
  - Stronger IT project management
- **Strengthen long term financial planning**
  - 5 years planning
  - Long term cash flow management
  - Risk management framework
- **Efficiency gains**
  - TYNDP audit, resources and quality
  - Explore more efficient way of working, TSOs and ENTSO-E



Commitment of efficiency savings +1,5 M€ in 2019 (compared to 2018)

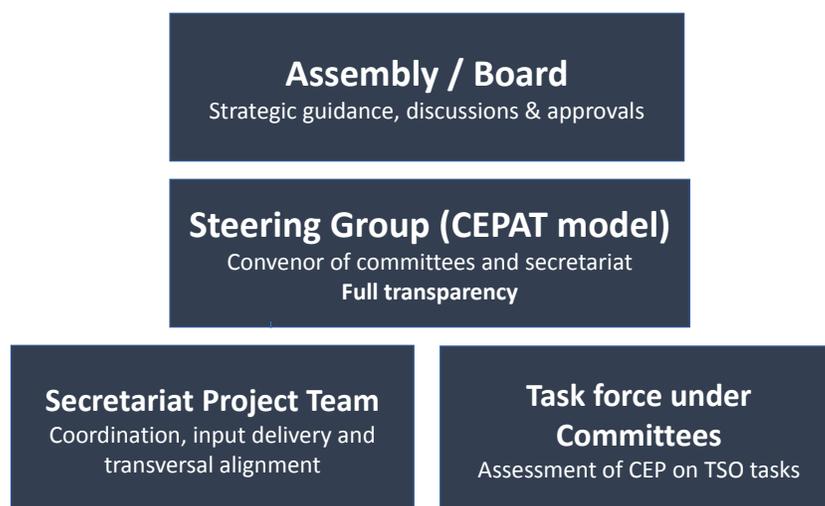


## Clean Energy Package Impact Assessment – Scope

1. **Assess impact on ENTSO-E secretariat (5 years horizon):**
  - Organization and resources
  - Compliance deadlines
2. **Assess impact on Committees and TSOs  
(Performed by the Committees)**

**Final results in June**

# CEP Impact Assessment – Organization



## 3. Board Strategy Workshop 11 – 12 March 2019

<b>5</b>	<b>Leadership on the future power system</b>	
	<ul style="list-style-type: none"> <li>Vision 2030 for market and operations</li> <li>Sector coupling</li> </ul>	Konrad, Joachim, Dimitrios, Guido
<b>DAY 2: 12 March 08:30 – 12:30</b>		
<b>6</b>	<b>Clean Energy Package</b>	
	<ul style="list-style-type: none"> <li>Evaluation of ENTSO-E/TSOs' advocacy work</li> <li>Impact assessment ENTSO-E Secretariat, TSOs</li> </ul>	Pascale, Laurent
<b>7</b>	<b>The role of the Secretariat</b>	
	<ul style="list-style-type: none"> <li>Share results from membership survey 2018</li> <li>Discuss different models; different services for ENTSO-E</li> </ul>	Laurent Ben, Herve
<b>8</b>	<b>Preparation for a new Commission – strategic topics for the TSOs</b>	